# Summary of Consolidated Financial Results for the First Three Months of the Fiscal Year Ending March 31, 2014 (Japanese Standards) 

All information contained in this document has been prepared in accordance with generally accepted accounting principles in Japan.
This document has been translated from the Japanese original for reference purpose only.
July 30, 2013
Company name: Duskin Co., Ltd. Shares listed: Tokyo
Code number:
Representative:
4665 (URL http://www.duskin.co.jp/corp/index.html)
Teruji Yamamura, President \& CEO
Contact: Akihisa Tsurumi, Executive Director
Phone: (06) 6821-5071
Scheduled date of filing quarterly report: August 12, 2013
Scheduled date of dividend payment: -
Preparation of supplemental explanatory materials: No
Holding of quarterly financial results meeting: No
(Amounts less than one million yen are dropped.)

1. Consolidated financial results for the period from April 1, 2013 to June 30, 2013
(1) Results of operation
(Percentages indicate the change against the same period of the previous fiscal year.)

|  | Sales |  | Operating income |  | Ordinary |  | income | Net income |  |
| :--- | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | millions of yen | $\%$ | millions of yen | $\%$ | millions of yen | $\%$ | millions of yen | $\%$ |  |
| 3 months ended Jun. 30, 2013 | 41,818 | 2.9 | 1,525 | -39.6 | 2,046 | -35.8 | 1,150 | 21.3 |  |
| 3 months ended Jun. 30, 2012 | 40,635 | -5.3 | 2,526 | 2.8 | 3,187 | 2.0 | 948 | -44.0 |  |

(Note) Comprehensive income: Jun. 30, 2013: 1,626 million yen (36.7\%) Jun. 30, 2012: 1,189 million yen (-37.5\%)

|  | Net income per share | Net income per share (fully diluted) |
| :--- | ---: | :---: |
|  | yen | yen |
| 3 months ended Jun. 30, 2013 | 18.27 | - |
| 3 months ended Jun. 30, 2012 | 14.75 | - |

(2) Financial position

|  | Total assets |  | Net assets |
| :--- | ---: | ---: | ---: |
|  | millions of yen | Ratio of equity to <br> total assets |  |
| As of Jun. 30, 2013 | 197,935 | millions of yen | $\%$ |
| As of Mar. 31, 2013 | 202,375 | 152,254 | 76.4 |

(Reference) Shareholders' equity: Jun. 30, 2013: 151,304 million yen Mar. 31, 2013: 151,891 million yen
2. Dividends

|  | Dividends per share |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | End of 1st Q | End of 2nd Q | End of 3rd Q | Year-end | Total (Annual) |
|  |  | yen | yen |  | yen |
| Year ended Mar. 31, 2013 | - | 20.00 | - | yen | yen |
| Year ending Mar. 31, 2014 | - |  |  | 20.00 | 40.00 |
| Year ending Mar. 31, 2014 (Forecast) |  | 40.00 | - |  |  |
|  |  |  |  | 20.00 | 60.00 |

(Note) Revision of forecast for dividend recently announced: None
Dividends to be paid at the end of second quarter (forecast): ordinary dividend 20 yen, commemorative dividend 20 yen
3. Forecast of consolidated financial results for the FY2013 (April 1, 2013 - March 31, 2014)
(Percentages indicate the change against the same period of the previous fiscal year.)

|  | Sales |  | Operating income |  | Ordinary income |  | Net income |  | Net income per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | millions of yen | \% | millions of yen | \% | millions of yen | \% | millions of yen | \% | yen |
| 6 months ending Sept. 30, 2013 | 84,500 | 2.9 | 3,100 | -34.8 | 3,900 | -32.1 | 2,400 | -19.1 | 38.35 |
| Year ending Mar. 31, 2014 | 173,000 | 2.9 | 6,300 | -31.5 | 7,800 | -29.3 | 4,400 | -27.8 | 70.31 |

[^0]
## *Notes

(1) Changes in significant subsidiaries during the period (Changes in specific subsidiaries resulting in an adjustment to the scope of consolidation): None
(2) Adoption of special accounting methods for preparation of quarterly consolidated financial statements: Yes
(Please refer to page 4, 2. Summary information (Other information).)
(3) Changes in accounting principles and estimates, and retrospective restatements

1) Changes due to revision of accounting standards: None
2) Changes other than 1) above: None
3) Changes in accounting estimates: None
4) Retrospective restatements: None
(4) Number of shares issued (Common stock)

| 1) | Number of shares issued at the end <br> of the period (including treasury stock) | 3 months ended <br> Jun. 30, 2013 | $64,994,823$ | Year ended <br> Mar. 31, 2013 | $64,994,823$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2)Number of treasury stock at the end <br> of the period | 3 months ended <br> Jun. 30, 2013 | $2,414,369$ | Year ended <br> Mar. 31, 2013 | $1,913,819$ |  |
| 3$)$ | Average number of shares during the period <br> (during the quarter) | 3 months ended <br> Jun. 30, 2013 | $62,955,664$ | 3 months ended <br> Jun. 30, 2012 | $64,285,447$ |

* Implementation status of quarterly review

This summary of financial statements is exempt from the quarterly review procedure required by the Financial Instruments and Exchange Act. Review procedures for the quarterly financial statements based on the Financial Instruments and Exchange Act were being performed at the time of the announcement of this summary of financial statements.

* Explanation regarding the appropriate use of business forecasts

The financial forecast contained in this report is based on information available at the time of preparation of the report and certain assumptions considered reasonable, and thus the Company makes no warranty as to the achievability of the forecast.
The Company repurchased 500,000 shares on June 24, 2013. Net income per share in forecast of consolidated financial results is calculated based on the number of shares issued (excluding treasury stock) after this purchase.

## Contents of attachment:

1. Qualitative information ..... 2
(1) Business results ..... 2
(2) Financial position ..... 3
(3) Forecast ..... 3
2. Summary information (Other information) ..... 4
(1) Changes in significant subsidiaries during the period ..... 4
(2) Adoption of special accounting methods for preparation of consolidated quarterly financial statements ..... 4
(3) Changes in accounting policies and estimates, and retrospective restatements ..... 4
3. Consolidated financial statements ..... 5
(1) Consolidated balance sheets ..... 5
(2) Consolidated statements of income and statements of comprehensive income ..... 7
Consolidated statements of income ..... 7
Consolidated statements of comprehensive income ..... 8
(3) Notes relating to quarterly consolidated financial statements ..... 9
Notes relating to going concern assumption ..... 9
Notes on significant changes in shareholders' equity ..... 9
Segment information ..... 9
4. Qualitative information
(1) Business results

In the first quarter of fiscal 2013 (April 1 - June 30, 2013), Japan’s economy showed a sign of an uptick in business confidence as the government's monetary easing policy led to a weaker yen and higher stock prices. However, Japan's economy has not really entered a full scale growth phase. The economy is affected by volatile exchange rates and stock prices, and uncertainties caused by higher electric power charges and higher prices of raw materials.

Under these circumstances, we celebrate our 50th anniversary this year. Since the beginning of this fiscal year, we have been conducting, through joint efforts with our franchisees, Thank-you Campaigns to show our appreciation to customers for their patronage over the years. At the same time, we continued our initiatives aligned with the Medium-term Management Policy to innovate our sales systems to encourage more people to use our products and services.

As a result, consolidated sales were 41,818 million yen, up $2.9 \%$ from one year earlier. Operating income was 1,525 million yen, down $39.6 \%$, and all segments recorded a decrease in income. Ordinary income was 2,046 million yen, down $35.8 \%$ from one year earlier. However, net income was 1,150 million yen, up $21.3 \%$ from one year earlier, mainly because of the loss on valuation of investment securities in the same period of the previous year.

## <Results by business segment>

1. Clean \& Care Group

Clean \& Care Business, which provides cleaning tools and technical services to customers, conducted "Try Me Festival" promotion events in shopping malls and other stores across Japan. This event invited our residential customers to try out our products, and experience the effectiveness of our products. This promotion focused on increasing the number of customers who casually try our products. We also continued our sales efforts focused on promoting a new, easy but thorough cleaning style in the residential market. This cleaning style uses a floor mop, LaLa and a handy mop, Shushu, which are stylish products with excellent performance, and Dust Cleaner, which is an electric dust box placed on the floor that allows easily removing dust collected by floor mops. The rental sales of these products steadily grew, but sales of other mops decreased. As a result, sales of residential use dust control products were lower than in the same period of the previous year. However, technical services for the residential market, including house cleaning, air-conditioner cleaning and housekeeping services, posted higher sales than in the same period of the previous year. As a result, total sales in residential market were higher than in the same period of the previous year.

The commercial market continued to face a difficult business climate. The Clean and Care Group continued its sales efforts to offer comprehensive solutions tailored to meet customer needs by combining the rental of cleaning tools with cleaning, pest control and hygiene control services. However, sales were lower than in the same period of the previous year mainly due to a decrease in sales of dust control products. Regarding technical services for commercial facilities, including floor cleaning, air conditioner cleaning service, and pest control, sales were higher than one year earlier while facility management services recorded lower sales.

As a result, sales for the Clean \& Care Group totaled 27,335 million yen, up $0.8 \%$ from one year earlier. Operating income was 3,305 million yen, a $6.2 \%$ decrease due to higher sales promotion expenses for 50th Anniversary Thank-you Campaigns.

## 2. Food Group

Mister Donut, aiming to enhance its brand value, undertook initiatives to pursue even better taste. Among these initiatives, Mister Donut introduced a new frying oil to enhance the flavor of donuts and a new donut glaze in April. At the same time, Mister Donut improved the dough of popular items, including Old Fashions, with an enhanced selection of ingredients and blend details. With these improvements, the "Try New MISDO!" campaign was conducted. In addition, new product Pon De Ring - Fresh which was well received in January 2013, and a new line of Calpico Donuts developed in collaboration with Calpis Co., Ltd. were released. As a result of product development that offers fun and new ideas for customers along with focused advertisements with popular TV personalities, Mister Donut recorded higher sales than in the same period of the previous year.

Including sales of Hachiya Dairy Products, which became a consolidated subsidiary in the second quarter of FY2012, sales of the Food Group totaled 11,747 million yen, a 7.9 \% increase from one year earlier. Mister Donut posted a 245 million yen operating loss due to the higher advertisement expenses for "TRY NEW MISDO!" (Operating income in the same period of the previous year was 431 million yen.)

## 3. Other Businesses

Overseas Mister Donut posted steady sales growth in Thailand, the Philippines and Malaysia. Sales in Taiwan, Shanghai and South Korea decreased mainly due to the closure of underperforming stores. As a result, Mister Donut's overseas business recorded slightly lower sales than in the same period of the previous year.

Clean \& Care Businesses posted higher sales than in the same period of the previous year in all overseas markets of Taiwan, China (Shanghai) and South Korea. Technical services in Taiwan are growing steadily and the number of residential dust control customers steadily increased in South Korea.

As a result, sales of Other Businesses, including affiliated companies such as the leasing company Duskin Kyoeki, totaled 2,735 million yen, up 3.9\%, and operating income was 153 million yen, down $17.3 \%$ from one year earlier.

Segment sales figures do not include consumption tax.
(2) Financial Position

At the end of the first quarter, total assets were 197,935 million yen, a 4,439 million yen decrease from the end of the previous year. This is due to a 1,171 million yen increase in cash and deposits, and a 5,999 million yen decrease in short-term marketable securities.

Total liabilities were 45,681 million yen, a 3,881 million yen decrease due mainly to a 1,751 million yen decline in income taxes payable and a 1,772 million yen decrease in the provision for bonuses.

Net assets totaled 152,254 million yen, a 557 million yen decrease from the end of the previous year. This is due to a 399 million yen increase in valuation difference on available-for-sale securities, and a decrease of 906 million yen as a resulting from the repurchase of company stock.

## (3) Forecast

No revisions have been made to the forecast for consolidated results of operations for the first six months and the full fiscal year (April 1, 2013 -March 31, 2014) that was announced on May 15, 2013.
2. Summary Information (Other information)
(1) Changes in significant subsidiaries during the period

None
(2) Adoption of special accounting methods for preparation of consolidated financial statements

## Calculation of tax expenses

To determine tax expenses for consolidated subsidiaries, a reasonable estimate is made for the effective tax rate after the application of deferred tax accounting for net income before income taxes for the fiscal year, including the first quarter. Tax expenses are then calculated by multiplying quarterly net income before income taxes by this estimated effective tax rate.

The income tax adjustment is included in income taxes-current on the statement of income.
(3) Changes in accounting policies and estimates, and retrospective restatements

None
3. Consolidated financial statements
(1) Consolidated balance sheets
(millions of yen)
as of March 31, 2013 as of June 30, 2013

|  | as of March 31, 2013 | as of June 30, 2013 |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets |  |  |
| Cash and deposits | 19,255 | 20,426 |
| Notes and accounts receivable-trade | 10,366 | 10,576 |
| Lease investment assets | 1,782 | 1,750 |
| Marketable securities | 13,998 | 7,999 |
| Merchandise and finished goods | 6,203 | 7,014 |
| Work in process | 175 | 226 |
| Raw materials and supplies | 2,133 | 2,032 |
| Deferred tax assets | 2,609 | 2,111 |
| Other | 2,684 | 3,049 |
| Allowance for doubtful accounts | -46 | -47 |
| Total current assets | 59,162 | 55,140 |
| Noncurrent assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 42,138 | 42,224 |
| Accumulated depreciation | -24,262 | -24,520 |
| Buildings and structures, net | 17,876 | 17,703 |
| Machinery, equipment and vehicles | 23,624 | 23,749 |
| Accumulated depreciation | -17,247 | -17,463 |
| Machinery, equipment and vehicles, net | 6,376 | 6,286 |
| Land | 24,231 | 24,231 |
| Construction in progress | 279 | 554 |
| Other | 13,683 | 13,065 |
| Accumulated depreciation | -9,328 | -9,103 |
| Other, net | 4,355 | 3,962 |
| Total property, plant and equipment | 53,120 | 52,738 |
| Intangible assets |  |  |
| Goodwill | 688 | 715 |
| Other | 7,788 | 7,524 |
| Total intangible assets | 8,477 | 8,240 |
| Investments and other assets |  |  |
| Investment securities | 67,684 | 68,270 |
| Long-term loans receivable | 108 | 63 |
| Deferred tax assets | 5,147 | 4,972 |
| Guarantee deposits | 7,498 | 7,446 |
| Other | 1,385 | 1,265 |
| Allowance for doubtful accounts | -209 | -203 |
| Total investments and other assets | 81,614 | 81,815 |
| Total noncurrent assets | 143,212 | 142,794 |
| Total assets | 202,375 | 197,935 |


|  | as of March 31, 2013 | as of June 30, 2013 |
| :---: | :---: | :---: |
| LIABILITIES |  |  |
| Current liabilities |  |  |
| Accounts payable-trade | 6,975 | 6,536 |
| Current portion of long-term loans payable | 99 | 99 |
| Income taxes payable | 2,066 | 315 |
| Provision for bonuses | 3,362 | 1,590 |
| Provision for point card certificates | 1,292 | 1,314 |
| Asset retirement obligations | 2 | 6 |
| Accounts payable-other | 6,229 | 5,960 |
| Guarantee deposit received for rental products | 10,326 | 10,219 |
| Other | 4,443 | 4,636 |
| Total current liabilities | 34,798 | 30,681 |
| Noncurrent liabilities |  |  |
| Long-term loans payable | 89 | 63 |
| Provision for retirement benefits | 13,284 | 13,559 |
| Provision for loss on guarantees | 11 | 6 |
| Asset retirement obligations | 592 | 588 |
| Long-term guarantee deposited | 748 | 744 |
| Long-term accounts payable-other | 37 | 37 |
| Other | 0 | 0 |
| Total noncurrent liabilities | 14,764 | 15,000 |
| Total liabilities | 49,563 | 45,681 |
| NET ASSETS |  |  |
| Shareholders' equity |  |  |
| Capital stock | 11,352 | 11,352 |
| Capital surplus | 10,841 | 10,841 |
| Retained earnings | 132,222 | 132,110 |
| Treasury stock | -3,092 | -3,998 |
| Total shareholders' equity | 151,323 | 150,305 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 943 | 1,343 |
| Deferred gains or losses on hedges | -3 | - |
| Foreign currency translation adjustment | -371 | -344 |
| Total accumulated other comprehensive income | 568 | 998 |
| Minority interests | 919 | 949 |
| Total net assets | 152,811 | 152,254 |
| Total liabilities and net assets | 202,375 | 197,935 |

(2) Consolidated statements of income and statements of comprehensive income

Consolidated statements of income
(millions of yen)

|  | Three months | Three months |
| :---: | :---: | :---: |
|  | April 1, 2012 - June 30, 2012 | April 1, 2013 - June 30, 2013 |
| Net sales | 40,635 | 41,818 |
| Cost of sales | 22,537 | 23,442 |
| Gross profit | 18,098 | 18,376 |
| Selling, general and administrative expenses | 15,571 | 16,851 |
| Operating income | 2,526 | 1,525 |
| Non-operating income |  |  |
| Interest income | 233 | 244 |
| Dividends income | 134 | 128 |
| Rent income on facilities | 35 | 30 |
| Commission fee | 55 | 47 |
| Equity in earnings of affiliates | 12 | - |
| Gain on transfer of goodwill | 131 | 11 |
| Miscellaneous income | 116 | 124 |
| Total non-operating income | 719 | 586 |
| Non-operating expenses |  |  |
| Interest expenses | 1 | 0 |
| Equity in losses of affiliates | - | 32 |
| Foreign exchange losses | 17 | - |
| Compensation expenses | 4 | 15 |
| Miscellaneous loss | 34 | 16 |
| Total non-operating expenses | 58 | 65 |
| Ordinary income | 3,187 | 2,046 |
| Extraordinary income |  |  |
| Gain on sales of noncurrent assets | 5 | 1 |
| Gain on sales of investment securities | 55 | - |
| Other | 8 | 1 |
| Total extraordinary income | 69 | 2 |
| Extraordinary loss |  |  |
| Loss on sales of noncurrent assets | 7 | 2 |
| Loss on abandonment of noncurrent assets | 40 | 13 |
| Loss on valuation of investment securities | 1,019 | - |
| Other | 4 | 0 |
| Total extraordinary losses | 1,072 | 15 |
| Income before income taxes and minority interests | 2,185 | 2,033 |
| Income taxes | 1,208 | 854 |
| Income before minority interests | 976 | 1,178 |
| Minority interests in income | 28 | 27 |
| Net income | 948 | 1,150 |

Consolidated statements of comprehensive income

|  | Three months <br> April 1, 2012 - June 30, 2012 |  |
| :--- | ---: | ---: |
| April 1, 2013 - June 30, 2013 |  |  |

(3) Notes relating to quarterly consolidated financial statements (Notes relating to going concern assumption)

None
(Notes on significant changes in shareholders' equity)
None
(Segment information)
I Three-month period (April 1, 2012 - June 30, 2012)

1. Sales, profit/loss by business segment


(Notes) 1. "Other Businesses" are comprised of the businesses, that are not categorized in reportable business segments, including hospital management services, office equipment and vehicle leasing, insurance agent services, and overseas businesses.
2. Segment income adjustments of $-1,615$ million yen include a -3 million yen elimination for inter-segment sales and transfers and $-1,611$ million yen of corporate expenses that cannot be allocated to a particular business segment.
3. Segment operating income has been adjusted for consistency with operating income that is shown in the quarterly consolidated statements of income.
2. Impairment loss of noncurrent assets or goodwill by business segment
(Significant impairment loss on noncurrent assets)
None
(Significant change on the amount of goodwill)
Goodwill of 404 million yen is recorded in Food Group segment due to the acquisition of Hachiya Dairy Products Co., Ltd. as a subsidiary in May 2012. The amortization of goodwill during the three-month period ended June 30, 2012 and the balance of goodwill at the end of first quarter are as follows:

| (millions of yen) |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Amortization - Goodwill | Clean \& Care <br> Group | Food Group | Other <br> Businesses | Elimination <br> or corporate | Consolidated <br> total |
| Balance (Note) | 27 | 0 | - | - |  |
| 204 | 404 | - | - | 27 |  |

(Note) The balance of goodwill at the end of the first quarter includes 404 million yen of goodwill in Food Group for Hachiya Dairy Products Co., Ltd., which was acquired in May 2012, 62 million yen of goodwill in Clean \& Care Group for Ami Corporation, which was acquired in July 2008 (currently integrated into Duskin Serve Tohoku) and 109 million yen of goodwill in Clean \& Care Group resulting from the purchase by the Company and its subsidiaries of the business operations of several franchisees.
(Significant gains on negative goodwill)
None
II Three-month period (April 1, 2013- June 30, 2013)

1. Sales, profit/loss by business segment

|  | Clean \& Care Group | Food Group | Other Businesses (Note: 1) | Total | Adjustment (Note: 2) | Consolidated total (Note: 3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales |  |  |  |  |  |  |
| To outside customers | 27,335 | 11,747 | 2,735 | 41,818 | - | 41,818 |
| Inter-segment sales | 248 | 2 | 697 | 949 | -949 | - |
| Total | 27,584 | 11,750 | 3,433 | 42,767 | -949 | 41,818 |
| Segment income | 3,305 | -245 | 153 | 3,213 | - 1,687 | 1,525 |

(Notes) 1. "Other Businesses" are comprised of the businesses, that are not categorized in reportable business segments, including office equipment and vehicle leasing, insurance agent services, hospital management services, and overseas businesses.
2. Segment income adjustments of $-1,687$ million yen include a 6 million yen elimination for inter-segment sales and transfers and $-1,694$ million yen of corporate expenses that cannot be allocated to a particular business segment.
3. Segment operating income has been adjusted for consistency with operating income that is shown in the quarterly consolidated statements of income.
2. Impairment loss of noncurrent assets or goodwill by business segment
(Significant impairment loss on noncurrent assets)

## None

(Significant change on the amount of goodwill)
There were no significant events that significantly affected the amount of goodwill during the first quarter ended June 30, 2013.
The amortization of goodwill during the first quarter and the balance of goodwill at the end of first quarter are as follows:

|  | Clean \& Care <br> Group | Food Group | Other <br> Businesses | Elimination <br> or corporate | Consolidated <br> total |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Amortization - Goodwill | 44 | 20 | - | - |  |
| Balance (Note) | 383 | 332 | - | - | 65 |

(Note) The balance of goodwill at the end of the first quarter includes 366 million yen of goodwill in Clean \& Care Group resulting from the purchase by the Company and its subsidiaries of the business operations of several franchisees and 323 million yen of goodwill in Food Group for Hachiya Dairy Products Co., Ltd., which was acquired in May 2012.
(Significant gains on negative goodwill)
None


[^0]:    (Note) Revision of forecast for consolidated financial results recently announced: None

